

Safety Performance Review 2025

Process safety, personal safety and contractor assurance performance.

KEY PERFORMANCE INDICATORS (ILLUSTRATIVE)

Scope 1 & 2 emissions intensity	14.2 kg CO2e/boe	-22% vs 2020 baseline
Methane intensity	0.11%	-38% vs 2020 baseline
Routine flaring	-46%	vs 2020 baseline
Total recordable injury rate	0.18	per 200,000 hours
Tier 1 process safety events	3	-40% year on year
Low-carbon investment	USD 1.9bn	cumulative to 2025

All figures in this document are illustrative placeholders pending audited disclosure.

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